

JOINT MEETING OF CLYDE GATEWAY URC AND CLYDE GATEWAY DEVELOPMENTS LIMITED

Minutes of Meeting of 27 August 2021, by video conference

Present: Alison Thewliss MP – Chair
Ian Manson, Chief Executive
Councillor Laura Doherty, Glasgow City Council
Councillor Greg Hepburn, Glasgow City Council
Councillor John Anderson, South Lanarkshire Council
Councillor Carol Nugent, South Lanarkshire Council
Gillian Adam, Scottish Enterprise
Robert McLeary, South Lanarkshire Community Representative
Jim Watson, Scottish Enterprise
David Bankier, Clyde Gateway Developments Limited
John Gallacher, Clyde Gateway Developments Limited
Stuart Heslop, Clyde Gateway Developments Limited

In attendance: Alison Brown, Clyde Gateway
Pauline Elliott, South Lanarkshire Council
Claire Ferguson, Clyde Gateway
Michael Gray, Glasgow City Council
John Jackson, Clyde Gateway
Michael Kerr, Scottish Government
Lesley-Ann Logan, Clyde Gateway
Barry Macintyre, Clyde Gateway
Martin McKay, Clyde Gateway
Allan McQuade, Scottish Enterprise
Andrew Murphy, Office of Alison Thewliss MP
Natalie Phillips, Clyde Gateway
Bernadette Pollock, Clyde Gateway
Angela Rowley, Clyde Gateway
Nicki Spence, Clyde Gateway
Lynne Valentine, Clyde Gateway
Amy Wimpenny, Clyde Gateway
Donna Brand (Minutes)

1. **Welcome, introductions, apologies and any declarations of interest**

Alison Thewliss MP welcomed everyone to the meeting.

There were no declarations of interest.

2. **Minutes of previous meeting and matters arising**

The minutes of the previous Board meeting of Clyde Gateway URC held on 25 June 2021 were submitted and approved.

3. **Chair's Report**

Alison welcomed Gillian Adam from Scottish Enterprise (SE) to the meeting and advised that Gillian would be replacing Allan McQuade on the Board. Alison also thanked Allan for his contribution throughout the years as a Board member and advised that she had enjoyed working with Allan during her time as Chair of the Board.

Allan responded by saying that this was his last official piece of work for SE in his 42 years' service with a range of employers and conveyed his thanks to the Clyde Gateway team for the exceptional quality of its reports over the 12 years he had been a Board member, thus making his role on the Board so much easier.

Alison also commented on a recent invitation which had been extended to Board members for the site visit to Rutherglen Links Business Park, which had been organised for 10th September.

4. Chief Executive's Report

Ian advised that:

1. The Financial Statements for the year ended 31 March 2021 represent the culmination of considerable work across the team undertaken once again during the pandemic and in challenging circumstances. The positive position set out following such a tumultuous year demonstrates that the approved accelerated approach to asset disposal is working and is sustaining company activities.
2. The significant additional resources attracted to tackle child poverty, as set out today, will make a huge difference to the lives of many local people and will, in turn, attract further resources to support the Clyde Gateway community as the statutory target date for reducing child poverty edges closer over the coming years.
3. The overall strategy for Shawfield presented today requires a parallel financial strategy that provides certainty in order to unlock the concerted action required on the ground and ensure completion of the project in a reasonable time.
4. Clyde Gateway has continued to be fully involved as a member of the Pladis Action Group and been a key contributor to the counter-proposal put forward by the trade unions for a new modern factory to be built within our area.
5. In a similar vein, a watch has been maintained on the Liberty Steel financial situation with regard to any possible impact on the future of the Clydebridge Works, which sit partly within the CG boundary and straddle the M74 motorway. The site is currently underutilised at best and, even with the retention of some steel activity in the future, it offers significant potential for economic growth and development as can be seen on the adjoining sites at Clyde Gateway East and Rutherglen Links.
6. The Hope Sculpture at Cuningar Loop, approved at the June meeting, is now under construction on-site for completion during the COP26 event in November. Many businesses and organisations are involved in its development and construction and it is intended as a fitting and lasting emblem for the event and the host City Region.
7. The CGDL Board approved by written procedures targeted financial assistance for Keepmoat Homes to enable them to connect their development in South Dalmarnock to our new district heating system.
8. Finally, Ian recorded his thanks to Allan McQuade for 12 years of service to the Board, wishing him many happy years of well-deserved retirement and noting that the entire CG programme with all of its successes has borne the imprint of Allan, who brought his many years of experience in property and economic development to the table.

5. Joint Business

For approval

5.1 National Business District: Shawfield – Review of Strategic Business Case CG21(AUG)01

Martin McKay presented a report updating the Boards on the progress at Shawfield following the approval of the Strategic Business Case in December 2017 and seeking continued approval for ongoing intervention at Shawfield National Business District.

Martin provided background information into the Strategic Business Case, outlined the position at Shawfield since it had been approved and highlighted the proposed additional reporting structures which would be operational from October 2021.

After consideration, the Boards approved the ongoing intervention at Shawfield National Business District.

5.2 National Business District: Shawfield Phase 2 – Polmadie Burn CG21(AUG)02

Alison Brown presented a report seeking approval for the strategic intent to intervene, along with partners, to improve the water quality of the Polmadie Burn and for Board members to note the intent to approve professional fees and contingency via Delegated Authority for various activities.

Alison advised that following the establishment of the Polmadie Burn Working Group, members had identified a number of work-streams in order to understand how contamination entered the Polmadie Burn and what could be done to improve water quality in the short and longer terms.

After consideration, the Boards

- (1) approved the strategic intent to intervene, along with partners, to improve the water quality of the Polmadie Burn; and
- (2) noted the intent to approve professional fees and contingency via Delegated Authority for various activities amounting to £88,294 (including irrecoverable VAT).

5.3 Red Tree @ Eastworks – Strategic Intent CG21(AUG)03

Alison Brown presented a report seeking approval for the strategic intent to deliver a further Red Tree offer within Unit 05 at Eastworks.

Alison advised that as a result of the COVID-19 pandemic, there had been an opportunity to respond to the changing office market by creating a new flexible working environment. Alison further advised that to adapt the Red Tree offer for the evolving workplace post-pandemic, Clyde Gateway Developments Limited had proposed to create a business hub for home workers and businesses to be able to access space, that this project would be known as Red Tree @ Eastworks and would build on the successful Red Tree brand business network which was already in operation. Alison intimated that works would commence on completion of the Eastworks construction contract in March 2022.

After consideration, the Boards

- (1) approved the strategic intent to deliver the next Red Tree offer within Unit 05 at Eastworks; and
- (2) noted the intent to approve professional fees and contingency via Delegated Authority at a total cost of £34,445 (excluding recoverable VAT).

For information

5.4 Key Performance Indicators 2020/21 CG21(AUG)04

The Boards noted a report by Niki Spence detailing the progress made on the 9 core Key Performance Indicators over the past 12 months to 31 March 2021 as outlined in the appendix to the report.

5.5 Capital Programme Update CG21(AUG)05

Alison Brown provided a further update of the Capital Programme and of the programmes at pre-development stage.

Alison advised that there were several projects which had been completed during 2020/21 and provided further information on the projects which were still on site.

After consideration, the Boards noted the report.

5.6 Audit & Evaluation Committee – Meeting of 13 August 2021 CG21(AUG)06

The Boards noted the Agenda of the Audit & Evaluation Committee of 13 August 2021 and the approved Minute from the previous meeting of 11 June 2021.

5.7 Audit & Evaluation Committee – Annual Report 2020/21 CG21(AUG)07

The Boards noted the 2020/21 Annual Report for the Audit & Evaluation Committee which summarised the main audit activities performed during the past 12 months and recommendations on the Committee's overall performance.

5.8 Finance Report – Period Ended 31 July 2021 CG21(AUG)08

Lesley-Ann Logan presented a report outlining the consolidated financial performance of both Clyde Gateway URC and Clyde Gateway Developments Limited at 31 July 2021.

After consideration, the Boards noted the report.

5.9 Health & Safety Committee – Meetings of 2 March and 14 June 2021 CG21(AUG)09

The Boards noted that two meetings of the Health & Safety Committee had been held during 2021 on 2 March and 14 June and that the minutes of both meetings were available on request.

5.10 Health & Safety Committee – Annual Report 2020/21 CG21(AUG)10

The Boards noted the Annual Report of Clyde Gateway's Health & Safety Committee which included membership and scope as well as key areas of action and activity of the committee.

For approval (CGURC only)

6.1 Consolidated Financial Statements – Year ended 31 March 2021 CG21(AUG)11

Lesley-Anne Logan presented a report seeking approval of both the consolidated financial statements for 2020/21 and the directors' letter of representation, and advising that the development's subsidiary accounts for the same year were for noting.

After consideration, the Board

- (1) approved
 - (a) the consolidated financial statements of Clyde Gateway URC (CGURC) for the year ended 31st March 2021; and
 - (b) the letter of representation from the directors of CGURC to the external auditor, Azets Audit Services
- (2) noted the financial statements of Clyde Gateway Developments Limited (CGDL) for the year ended 31 March 2021.

6.2 Old Dalmarnock Road – Green Infrastructure CG21(AUG)12

Claire Ferguson presented a report seeking approval of an increase in the total project budget from the previously approved £500,000 to £1,000,000 (including irrecoverable VAT) for the green infrastructure improvements to a site in Old Dalmarnock Road.

Claire provided background information of the project which had been approved by this Board at its meeting in December 2020 (CG20(DEC)03) and had been successful in securing £500,000 from Glasgow City Council's (GCC) Vacant and Derelict Land Fund (VDLF)2020/21. Claire advised that since December 2020 design development had taken place and it was apparent that additional funding was required due to the potential opportunity for green infrastructure the site offered and feedback from consultation. Claire further advised that a further bid had been made to GCC VLDF in March 2021 to enhance the project budget and an allocation of £100,000 had been identified from Clyde Gateway URC.

After consideration, the Board approved

- (1) an increase in the total project budget from the previously approved £500,000 to £1,000,000 (including irrecoverable VAT) comprising:
 - (i) £400,000 from Glasgow City Council Vacant and Derelict Land Fund (VDLF); and
 - (ii) £100,000 from Clyde Gateway URC; and
- (2) to increase professional fees by £37,394 (including irrecoverable VAT) to a revised project of £71,149 to align with the increased scope in the project and additional budget.

6.3 Tackling Child Poverty – Supporting Families Overview CG21(AUG)13

Natalie Phillips presented a report seeking approval to further Clyde Gateway's involvement in tackling child poverty through holistic regeneration activities including the expansion of the Supporting Families model.

Natalie provided statistical information in relation to child poverty within the report as well as key targets in Scottish Government's Child Poverty (Scotland) Act 2017 which aimed to reduce child poverty by 2030. Natalie outlined Clyde Gateway's involvement in reducing child poverty which had developed, supported and managed a range of projects including the successful Supporting Families model.

After consideration, the Board

- (1) agreed to enhance Clyde Gateway URC's role in reducing child poverty in the Clyde Gateway area through expansion of the Supporting Families model; and
- (2) agreed to provide the strategic context for 2 further Board papers CG21(AUG)14 Tackling Child Poverty Fund: Early Years and Primary and CG21(AUG)15 Parental Employment Support Fund Award.

6.4 Tackling Child Poverty – Early Years and Primary Project CG21(AUG)14

Natalie Phillips presented a report seeking approval to accept an award of up to £1m from Glasgow City Council's (GCC) Tackling Child Poverty Fund (TCPT) for the period August 2021–July 2023 and to apply it to the Supporting Families (SF); Early Years and Primary Project, advising that

- (1) Clyde Gateway URC's (CGURC) efforts to eradicate child poverty and sustainable inclusive growth and reduce inequality across Scotland had resulted in the development of the SF model which had been delivered initially in Bridgeton Family Learning Centre in 2017, had been identified as both successful and replicable following evaluation by the Social Value Lab;
- (2) CGURC had been approached by GCC TCPT who were keen to see the success of the SF model extended to support more local families and, over a 2-year period, expanded to other communities within the city by applying child poverty funding provided to the Council by Scottish Government; and
- (3) the Council's funding would allow for project expansion and for additional Family Support Workers to support up to 6 education establishments in year 1, which would begin in nursery establishments, extending to primary schools in Clyde Gateway, and would be followed by expansion in year 2 to other areas of the city pending a successful evaluation.

After consideration, the Board

- (a) noted that
 - (i) CGURC was being awarded up to £1m from GCC to deliver a pathfinder project based on the expansion of the existing SF model;
 - (ii) a full evaluation of the project must be completed in year 1 to allow consideration for further funding in year 2, August 2020–July 2023; and
 - (iii) subject to a successful evaluation, an additional £500,000 would be made available to continue expansion within CG and to roll the project out to three further communities outwith the CG area, and that the CG area's share of this additional £500,000 had yet to be determined; and
- (b) approved the acceptance of an initial allocation of £500,000 for the period from August 2021–July 2022 to be applied within the CG area.

6.5 Parental Employability Support Fund Award CG21(AUG)15

Natalie Phillips presented a report seeking approval to accept an award of £206,148 from Glasgow City Council's (GCC) Parental Employment Support Fund (PESF) for the period from August 2021–March 2023 and to apply it to the Supporting Families (SF): Whole Family Approach to Employability Fund, advising that

- (1) GCC had asked Clyde Gateway URC (CGURC) to apply PESF and Young Persons' Guarantee funding to expand the SF model into secondary schools;
- (2) in order to expand the SF model into secondary schools, CGURC had initiated conversations with 2 CG associated secondary schools and who had been able to identify gaps in provision and the added value the SF project could bring;
- (3) this had resulted in the SF: A Whole Family Approach to Employability project which would address the needs of parents and children to improve employability outcomes for the whole family unit with a child/children in a secondary school, providing support to unemployed and low income households, with a specific target on priority groups, such as lone parents or families with disabilities;
- (4) this would be a 2-year rolling project, meaning families could join at any time, thus maximising opportunity for participation, and that the focus on the project was not only a job outcome, but would also skill people to enter or progress in a career that would lift them out of poverty and make families' lives better emotionally, physically and financially.

After consideration, the Board

- (a) noted that GCC wished for CGURC to expand the development and reach of the existing SF model into secondary schools to support improved employment outcomes for the whole family unit; and
- (b) approved the acceptance of an award of £206,148 from GCC for the period from August 2021–March 2023 to deliver this model expansion.

6.6 Sustainable Transport Project – Clyde Gateway Bus CG21(AUG)16

With reference to the minutes of 26 February 2021 when the Board approved the extension of the bus service with the current service provider, JMB Travel Limited, for a period of 6 months to 3 September 2021, Claire Ferguson presented a report seeking approval to extend the service for a further 6 months whilst alternative funding continued to be sought.

After discussion, the Board approved the extension of the Clyde Gateway Bus Service (CGBS) with the current service provider, JMB Travel Limited (JMB), for a further 6 months to 5 March 2022 at a cost of £50,209 increasing the total project expenditure to date to £845,860.

6.7 Clyde Gateway Developments Limited – Board Appointment CG21(AUG)17

Barry Macintyre presented a report seeking approval of the appointment of Gillian Adam to the Board of Clyde Gateway Developments Limited (CGDL).

Barry advised that following the imminent retirement of Allan McQuade who represented Scottish Enterprise (SE) as one of the partner directors on the CGURC Board, written notice had been received from SE requesting that Allan be removed as a partner director and Gillian Adam be appointed as his replacement, and that this request be considered for the CGDL Board.

After consideration, the Board approved the appointment of Gillian Adam to the CGDL Board.

For information

6.8 Clyde Gateway Developments Limited Board – Meeting of 25 June 2021 and Approval by Written Procedure During August 2021 CG21(AUG)18

The Board noted the agenda and draft minutes of the Clyde Gateway Developments Limited Board meeting of 25 June 2021 and the written procedure which had been communicated to Board members for the approval of a proposed financial contribution.

7. Date, time and venue of next meeting

The Board noted the next meeting will be held on Friday 29 October 2021 at 2:30 pm and that further arrangements would be communicated nearer the time.